



July 27, 2021

VIA E-MAIL

Mark W. Atwood

Direct Phone 202-463-2513
Direct Fax 202-640-5238
matwood@cozen.com

Mr. Jerish Varghese
Office of Aviation Analysis
Department of Transportation
1200 New Jersey Ave., S.E.
Washington, DC 20590

Re: Docket DOT-OST-2021-0003 – Application of Hageland Aviation Services, Inc.

Dear Mr. Varghese:

This will respond to your letter of February 24, 2021, requesting additional information to support the notice of Hageland Aviation Services, Inc. ("HAS") to resume services. Prior counsel for HAS submitted a package of information with the carrier's initial Notice of Intent to Resume Service, and the February 24 letter requested information to supplement the initial submission.

Some very recent developments have changed the nature of the responses HAS will need to provide to the Department. The owner of HAS, Ascent Global Logistics (AGL), has now entered into a Letter of Intent/Term Sheet with a third party for sale of Rambler Air, LLC and its two subsidiaries, HAS and Frontier Flying Service, Inc. It is anticipated that the sale will involve 100% of the stock of Rambler, and AGL will thereafter no longer participate in the ownership or management of HAS. Since this proposed transaction is still in the negotiating stage, we are not authorized to publicly disclose the entity's identity, and terms are subject to change. The LOI has been provided to Fitness Division staff for *in camera* review.

The proposed sale of Rambler was necessitated by the length of time needed for the equity fund that ultimately owns AGL (and thus Rambler/HAS) to complete the process of obtaining authorizations for disclosure of the hundreds of limited partners that participate in the limited partnership that holds the AGL stock. Meanwhile, HAS is unable to operate and generate revenue, while still keeping its staff on the payroll and its aircraft ready for use. Being able to operate in a timely manner is critical to Hageland and it was decided as a matter of economic prudence to sell the carrier to an entity that would be able to get it back in operation as soon as possible.

Since many of the Department's requests pertained to AGL, we are at this time only providing responses to those questions that pertain to HAS or Rambler. If the proposed sale goes forward, we will provide the relevant material for the new owner as quickly as possible to expedite your review.

General Information

1. *HAS Pre-Application Statement of Intent.*

The carrier has been informed by its FAA Principal Operations Inspector that a PASI is not required for a resumption of service, and thus no PASI has been submitted.

2. *Subsidiaries of Rambler Air LLC (Rambler), plus description of the principal business of each.*

Rambler Air, LLC (an Alaska limited liability company) is a holding company that owns Hageland Aviation Services, Inc. d/b/a Rambler Air (an Alaska corporation) and Frontier Flying Service, Inc. (an Alaska corporation).

3. *Recent amendments to the articles of incorporation and updated bylaws for HAS.*

The current articles of incorporation, including amendments adopted in August 2015, are attached as Exhibit 1. The current bylaws of HAS are as they were submitted in Exhibit 1 of HAS's initial submission, but for the Department's convenience we are attaching them hereto as Exhibit 2.

4. *Advise if Rambler holds or has held any authority from the FAA or the Department.*

Rambler itself is a holding company, and does not hold any FAA or DOT authority; however, it holds FAA and DOT authority indirectly through its ownership of HAS.

5. *Statement of the Secretary of State or other state agency certifying that HAS is in good standing.*

A current Certificate of Good Standing from the Secretary of State of Alaska is attached as Exhibit 3.

6. *Provide the required Accident Plan to assist families of passengers and other victims involved in an aircraft accident.*

A Family Assistance Plan has been filed with the National Transportation Safety Board and with the Department in Docket OST-96-1960. A copy is attached as Exhibit 4.

7. *Provide a plan for collecting passenger manifest information for use in an aviation disaster.*

A Passenger Manifest Plan has been filed with the Department in Docket OST-98-3305, and is attached as Exhibit 5.

8. *References to "Exhibit 4" in the original submission.*

Please disregard references to Exhibit 4 in HAS's original submission.

Management and Key Technical Personnel

1. *Resumes for Messrs. Luke Hickerson, Willy Rockwell, and Vance Sasinowski.*

Resumes for the named individuals are attached as Exhibit 6.

Financial Position

HAS was prepared to submit a revised 12-month operational forecast, but now that it is apparent that the company will have new ownership, the new owners will obviously need to have input into the company's planned operations as well as its financing. Thus, any forecast submitted at this time would likely have to be revised. HAS will submit a full 12-month forecast, including expenses and an analysis of the needed and available finances, as soon as possible after the planned closing.

Trade Name:

HAS plans on continuing the use of the trade name "Rambler Air" and will accordingly submit a registration request under Part 215 of the Department's regulations.

Compliance Disposition

No charge of unfair or deceptive or anticompetitive business practices, or of fraud, felony or antitrust violation has, in the past 10 years, been brought against any relevant corporation or key personnel employed or to be employed by any relevant corporation.

As stated above, we will shortly provide further details on the sale of the company and a revised forecast, together with all information required by Part 204.3 of the Department's regulations with respect to the new owners and their personnel.

Sincerely,

COZEN O'CONNOR



By: Mark W. Atwood

MWA

HAGELAND AVIATION SERVICES

EXHIBIT 1

ARTICLES OF INCORPORATION
OF

HAGELAND AVIATION SERVICES, INC.

FILED FOR RECORD

MAR 29 1983

STATE OF ALASKA
DEPARTMENT OF COMMERCE
& ECONOMIC DEVELOPMENT

ARTICLE I.

Name

The name of this corporation shall be:
Hageland Aviation Services, Inc.

ARTICLE II.

Duration

The duration of this corporation shall be perpetual.

ARTICLE III.

Purposes and Powers

The purpose for which this corporation is formed is to engage in commercial aviation services of any and all types and any related businesses, all concentrated in S.I.C. Code No. 4511, Air Transportation, Certificated Carriers; S.I.C. Code No. 4582, Airports and Flying Fields; S.I.C. Code No. 4583, Airport Terminal Services; S.I.C. Code No. 4712, Freight Forwarding. The corporation may exercise any powers, without limitation, which a corporation may legally exercise under the Alaska Business Corporation Act.

ARTICLE IV.

Shares of Stock

Section 1. The total number of shares of all classes of stock which the corporation shall have the authority to issue is One Hundred Thousand (100,000) shares, all of which shall be common stock of One Dollar (\$1.00) par value.

Section 2. No holder of any shares of the stock of the corporation shall have any pre-emptive right to purchase, subscribe for, or otherwise acquire any shares of stock of the corporation of any class now or hereafter authorized, or any securities exchangeable for or convertible into such shares, or any warrants or other instruments evidencing rights or options to subscribe for, purchase, or otherwise acquire such shares.

ARTICLE V.

Board of Directors

The management of this corporation is hereby vested in

a Board of Directors which shall consist of three persons, none of whom need be a stockholder in the corporation. Any change in the number of directors shall be determined by the stockholders in accordance with the laws of the State of Alaska and the by-laws of the corporation.

The initial Directors are:

L. Michael Hageland Box 305
Mountain Village, Alaska 99632

Thomas M. Hawkins, III Box 343
Mountain Village, Alaska 99632

Thomas H. Dahl 425 G Street, Suite 760
Anchorage, AK 99501

ARTICLE VI.

Registered Agent and Office

The registered office of the corporation shall be at Box 305, Mountain Village, Alaska 99632, and the registered agent at said office shall be L. Michael Hageland.

ARTICLE VII.

Alien Affiliates

The corporation has no alien affiliates either resident or non-resident.

ARTICLE VIII.

Incorporator

The incorporator of this corporation is over nineteen (19) years of age, and his name and address are:

Thomas H. Dahl 425 G Street, Suite 760
Anchorage, Alaska 99501

Date: March 24, 1983


Thomas H. Dahl

STATE OF ALASKA)

THIRD JUDICIAL DISTRICT)

ss.

THIS IS TO CERTIFY that on this 24th day of March, 1983, before me, the undersigned, a Notary Public in and for

the State of Alaska, personally appeared THOMAS H. DAHL, to me known and known to me to be the individual named in and who executed the foregoing instrument, and he acknowledged to me that he signed the same freely and voluntarily for the uses and purposes therein mentioned.

WITNESS my hand and official seal the day and year in this certificate first above written.

Symmette M. Witte
Notary Public in and for Alaska
My Commission Expires: 10-06-86

State of Alaska
Department of Commerce, Community, and Economic Development
Corporations, Business, and Professional Licensing

Certificate of Amendment

The undersigned, as Commissioner of Commerce, Community, and Economic Development of the State of Alaska, hereby certifies that a duly signed and verified filing pursuant to the provisions of Alaska Statutes has been received in this office and has been found to conform to law.

ACCORDINGLY, the undersigned, as Commissioner of Commerce, Community, and Economic Development, and by virtue of the authority vested in me by law, hereby issues this certificate to

HAGELAND AVIATION SERVICES, INC.



IN TESTIMONY WHEREOF, I execute the certificate
and affix the Great Seal of the State of Alaska
effective September 23, 2015.

A handwritten signature in cursive script, appearing to read "Ch Hladick".

Chris Hladick
Commissioner



State of Alaska
Division of Corporations, Business and Professional Licensing
CORPORATIONS SECTION
PO Box 110806
Juneau, AK 99811-0806
Phone: (907) 465-2550
Fax: (907) 465-2974
Website: www.commerce.alaska.gov/occ

5580650

AK Entity #: 29303D
Date Filed: 09/23/2015
State of Alaska, DCCED

Office Use Only

CORP

RECEIVED
Juneau

SEP 23 2015

CBPL

CC 25/756

ARTICLES OF AMENDMENT
Domestic Business Corporation
AS 10.06.510

☒ \$25.00 Filing Fee (nonrefundable)

Pursuant to Alaska Statutes 10.06.510, the undersigned corporation adopts the following amended Articles of Incorporation which set out:

ITEM 1: Name of the entity:

Alaska Entity #:

Hageland Aviation Services, Inc.

29303D

ITEM 2: Provide the voting information; if entity has no separate classes of shares, ignore the second column.

If no shares were issued:

Date the amendment was adopted the board of directors
(mm/dd/yyyy format):

08/06/2015

If shares were issued:

If shares are entitled to vote as a class:

Date amendment adopted:		Number of shares in class:	
Number of outstanding shares:		Class series:	
Number of shares entitled to vote:		Number of votes for amendment:	
Number of shares voting for amendment:		Number of votes against amendment:	
Number of shares voting against amendment:			

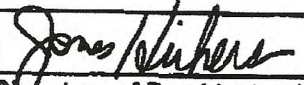
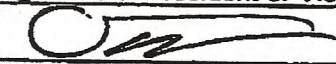
ITEM 3: List each article number being amended, and the amended article in full. Any article being changed is considered an amendment; this includes deletions, edits, corrections, or renumbering of the articles. Verify with previous Articles of Incorporation and amendments already filed.

Article five (V) of the Articles of Incorporation is amended to change the number of Directors from three to five.

Attach an additional sheet if necessary.



ITEM 4: The Articles of Amendment must be signed by the president or vice president and by its secretary or an assistant secretary of the entity.

	James Hickerson	09/02/15
Signature of President or Vice President	Printed Name of President or Vice President	Date
	Walter Dallis	09/02/15
Signature of Secretary or Assistant Secretary	Printed name of Secretary or Asst. Secretary	Date

NOTE: Persons who sign documents filed with the commissioner that are known to the person to be false in material respects are guilty of a class A misdemeanor.

Mail the Articles of Amendment and the nonrefundable \$25.00 filing fee in U.S. dollars to:
State of Alaska, Corporations Section, PO Box 110806, Juneau, AK 99811-0806

STANDARD PROCESSING TIME for complete and correct applications submitted to this office is approximately 10-15 business days. All applications are reviewed in the date order they are received.

RECEIVED
Juneau

SEP 23 2015

CBPL

**AMENDMENT TO THE ARTICLES OF INCORPORATION
OF
HAGELAND AVIATION SERVICES, INC.**

**RECEIVED
Juneau
SEP 23 2015
CBPL**

Pursuant to Alaska Statute 10.06.510, Hageland Aviation Services, Inc. hereby adopts these Articles of Amendment (the "Amendment") to the Articles of Incorporation.

1. Article Five of the Articles of Incorporation is amended to change the number of Directors from three to five.

2. This Amendment does not provide for an exchange, reclassification, or cancellation of issued shares.

3. The date of the approval of this Amendment by the Board was August 6, 2015. The sole shareholder, HoTH, Inc., approved the Amendment on August 6, 2015.

4. There were 44,084 shares outstanding and entitled to vote on the Amendment, all of which voted for the Amendment.

DATED: August 6, 2015

Hageland Aviation Services, Inc.

By



Jim Hickerson, President

By



Walter Dallis, Secretary



State of Alaska
Division of Corporations, Business and Professional Licensing
CORPORATIONS SECTION
PO Box 110806
Juneau, AK 99811-0806
Phone: (907) 465-2550
Fax: (907) 465-2974
Website: www.commerce.alaska.gov/occ

DO NOT STAMP ABOVE THIS BOX

Office Use Only

CORP

RECEIVED
Juneau
DEC 02, 2020
CBPL

ARTICLES OF AMENDMENT
Domestic Business Corporation
AS 10.06.510

☒ \$25.00 Filing Fee (nonrefundable)

Pursuant to Alaska Statutes 10.06.510, the undersigned corporation adopts the following amended Articles of Incorporation which set out:

ITEM 1: Name of the entity:

Alaska Entity #:

Hageland Aviation Services, Inc.

29303D

ITEM 2: Provide the voting information; if entity has no separate classes of shares, ignore the second column.

If no shares were issued:

Date the amendment was adopted the board of directors
(mm/dd/yyyy format):

If shares were issued:

If shares are entitled to vote as a class:

Date amendment adopted:	10/5/2020	Number of shares in class:	
Number of outstanding shares:	41,083.75	Class series:	
Number of shares entitled to vote:	41,083.75	Number of votes for amendment:	
Number of shares voting for amendment:	41,083.75	Number of votes against amendment:	
Number of shares voting against amendment:	0		



ITEM 3: List each article number being amended, and the amended article in full. Any article being changed is considered an amendment; this includes deletions, edits, corrections, or renumbering of the articles. Verify with previous Articles of Incorporation and amendments already filed.

Article V of the Articles of Incorporation is hereby amended by deleting Article V and replacing Article V with the following:

The management of this corporation is hereby vested in a Board of Directors. Any change in the number of directors shall be determined in accordance with the laws of the State of Alaska and the Bylaws of the corporation.

Attach an additional sheet if necessary.

ITEM 4: The Articles of Amendment must be signed by the president or vice president and by its secretary or an assistant secretary of the entity.

	Thomas D. Stenglein	11/6/2020
Signature of President or Vice President	Printed Name of President or Vice President	Date
	Bryan D. Kamm	11/6/2020
Signature of Secretary or Assistant Secretary	Printed name of Secretary or Asst. Secretary	Date

NOTE: Persons who sign documents filed with the commissioner that are known to the person to be false in material respects are guilty of a class A misdemeanor.

Mail the Articles of Amendment and the nonrefundable \$25.00 filing fee in U.S. dollars to:
State of Alaska, Corporations Section, PO Box 110806, Juneau, AK 99811-0806

STANDARD PROCESSING TIME for complete and correct applications submitted to this office is approximately 10-15 business days. All applications are reviewed in the date order they are received.

**AMENDMENT TO THE ARTICLES OF INCORPORATION
OF
HAGELAND AVIATION SERVICES, INC.**

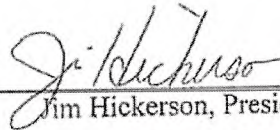
Pursuant to Alaska Statute 10.06.510, Hageland Aviation Services, Inc. hereby adopts these Articles of Amendment (the "Amendment") to the Articles of Incorporation.

1. The name of the corporation is Hageland Aviation Services, Inc.
2. Article Five of the Articles of Incorporation is amended to change the number of Directors from three to five.
3. This Amendment does not provide for an exchange, reclassification, or cancellation of issued shares.
4. The date of the approval of this Amendment by the Board was August 6, 2015. The sole shareholder, HoTH, Inc., approved the Amendment on August 6, 2015.
5. There were 41,083.75 shares outstanding and entitled to vote on the Amendment, all of which voted for the Amendment.

DATED: August 6, 2015.

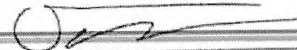
Hageland Aviation Services, Inc.

By

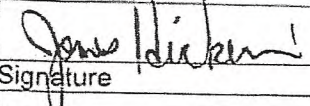


Jim Hickerson, President

By


Walter Dallis, Secretary

ITEM 4: The Certificate of Correction must be signed in the same manner as the original document. Attach an additional sheet if necessary.

	James Hickerson	President	8-6-15
Signature	Printed Name	Title	Date
Signature	Printed Name	Title	Date

NOTE: Persons who sign documents filed with the commissioner that are known to the person to be false in material respects are guilty of a class A misdemeanor.

Mail the Certificate of Correction and the non-refundable \$25.00 filing fee in U.S. dollars to:
State of Alaska, Corporations Section, PO Box 110806, Juneau, AK 99811-0806

STANDARD PROCESSING TIME for complete and correct applications submitted to this office is approximately 10-15 business days. All applications are reviewed in the date order they are received.

ARTICLES OF INCORPORATION
OF
HAGELAND AVIATION SERVICES, INC.

ARTICLE I.

Name

The name of this corporation shall be:
Hageland Aviation Services, Inc.

ARTICLE II.

Duration

The duration of this corporation shall be perpetual.

ARTICLE III.

Purposes and Powers

The purpose for which this corporation is formed is to engage in commercial aviation services of any and all types and any related businesses, all concentrated in S.I.C. Code No. 4511, Air Transportation, Certificated Carriers; S.I.C. Code No. 4582, Airports and Flying Fields; S.I.C. Code No. 4583, Airport Terminal Services; S.I.C. Code No. 4712, Freight Forwarding; S.I.C. Code No. 4722, Arrangement of Passenger Transportation; S.I.C. Code No. 4723, Arrangement of Transportation of Freight and Cargo; S.I.C. Code No. 4789, Services Incidental to Transportation, Not Elsewhere Classified; and S.I.C. Code No. 4811, Telephone Communication, Wire or Radio. The corporation may exercise any powers, without limitation, which a corporation may legally exercise under the Alaska Business Corporation Act.

ARTICLE IV.

Shares of Stock

Section 1. The total number of shares of all classes of stock which the corporation shall have the authority to issue is One Million (1,000,000) shares, all of which shall be common stock of no par value.

Section 2. No holder of any shares of the stock of the corporation shall have any pre-emptive right to purchase, subscribe for, or otherwise acquire any shares of stock of the corporation of any class now or hereafter authorized, or any securities exchangeable for or convertible into such shares, or any warrants or other instruments evidencing rights or options


⁰¹⁸
STATE OF ALASKA

THIRD JUDICIAL DISTRICT

)
) ss.
)

THIS IS TO CERTIFY that on this 21st day of January, 1983, before me, the undersigned, a Notary Public in and for the State of Alaska, personally appeared THOMAS H. DAHL, to me known and known to me to be the individual named in and who executed the foregoing instrument, and he acknowledged to me that he signed the same freely and voluntarily for the uses and purposes therein mentioned.

WITNESS my hand and official seal the day and year in this certificate first above written.


Lynnette M. Witte
Notary Public in and for Alaska
My Commission Expires: 10-06-86

HAGELAND AVIATION SERVICES

EXHIBIT 2

BYLAWS
OF
HAGELAND AVIATION SERVICES, INCORPORATED

ARTICLE I.

Registered Office

The registered office shall be in Mountain Village, State of Alaska.

The Corporation may also have offices at such other places both within or without the State of Incorporation as the Board of Directors may from time to time determine or the business of the Corporation may require.

ARTICLE II.

Fiscal Year

IT IS RESOLVED, that ARTICLE II of the BYLAWS and on the last day of of this corporation be amended to read as follows:

As fiscal year Directors.	The fiscal year of the Corporation shall end on the last day of <u>September</u> of each year. . .	and for future the Board of
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ARTICLE III.

Meetings of Stockholders

3.1 Meetings. All meetings of the Stockholders for the election of Directors shall either be by waiver of notice and consent or shall be held at such place either within or without the State of Incorporation as shall be designated from time to time by the Board of Directors and stated in the notice of the meeting.

3.2 Annual Meetings. Annual meetings of Stockholders may be held by waiver of notice and consent or shall be held on such date and time as shall be designated from time to time by the Board of Directors and stated in the notice of the meeting; at which meeting the Stockholders shall elect by plurality vote a Board of Directors and transact such other business as may properly be brought before the meeting.

3.3 Special Meetings. Special meetings of the Stockholders, for any purpose or purposes, unless otherwise prescribed by statute or by the Articles of Incorporation, may be held by

waiver of notice and consent or may be called by the President and shall be called by the President or Secretary at the request in writing of any two (2) of the Board of Directors, or at the request in writing of Stockholders owning not less than ten percent (10%) of the entire common stock of the Corporation issued and outstanding and entitled to vote.

3.4 Notice. When required by law, written notice of a special meeting stating the place, date and hour of the meeting and the purpose or purposes for which the meeting is called, shall be given not less than ten (10) nor more than fifty (50) days before the date of the meeting, to each Stockholder entitled to vote at such meeting.

3.5 Notice of Specific Purposes. Business transacted at a special meeting shall be limited to the purposes stated in the notice.

3.6 Quorum. Except as otherwise provided by statute or by the Articles of Incorporation, the holders of fifty percent (50%) of the stock issued and outstanding and entitled to vote at such meeting, present in person or represented by proxy, shall constitute a quorum at all meetings of the Stockholders for the transaction of business. If, however, such quorum shall not be present or represented at any meeting of the Stockholders, the Stockholders entitled to vote at such meeting, present in person or represented by proxy, shall have power to adjourn the meeting from time to time, without notice other than announcement at the meeting, until a quorum shall be present or represented. Such adjourned meeting at which a quorum shall be present or represented shall constitute the meeting as originally notified. If the adjournment is for more than sixty (60) days, or if after the adjournment a new record date is fixed for the adjourned meeting, a notice of the adjourned meeting shall be given to each Stockholder of record entitled to vote at the meeting.

3.7 Voting Percentage. When a quorum is present at any meeting, the vote of the holders of a majority of the stock having power present in person or represented by proxy shall decide any question brought before such meeting, unless the question is one upon which, by express provision of the statutes or of the Articles of Incorporation or of these Bylaws, a different vote is required, in which case such express provision shall govern and control the necessary vote for such question.

3.8 Voting List. The Officer who has charge of the stock ledger of the Corporation shall prepare and make, at least twenty (20) days before every meeting of Stockholders, a complete list of the Stockholders entitled to vote at the meeting, arranged in alphabetical order, and showing the address of each Stockholder and the number of shares registered in the name of each Stockholder. Such list shall be open to the examination of any Stockholder for any purpose germane to the meeting, during ordinary business hours, for a period of at

least twenty (20) days prior to the meeting, either at a place within the city where the meeting is to be held, which place shall be specified in the notice of the meeting, or, if not so specified, at the place where the meeting is to be held. The list shall also be produced and kept at the time and place of the meeting during the whole time thereof, and may be inspected by any Stockholder who is present.

3.9 Votes Per Share and Proxies. Each Stockholder shall be entitled to one vote in person or by proxy for each share of capital stock having voting power held by such Stockholder, but no proxy shall be voted on after eleven (11) months from its date, unless the proxy provides for a longer period. At an election for Directors every Shareholder entitled to vote may vote, in person or by proxy, the number of shares owned by him for as many persons as there are Directors to be elected and for whose election he has a right to vote, or may cumulate his votes by giving one candidate as many votes as the number of Directors to be elected multiplied by the number of his shares equals, or by distributing these votes on the same principle among any number of candidates.

ARTICLE IV.

Directors

<p>4.1 No the who Directo Stockho Directo elected</p>	<p>RESOLVED that ARTICLE IV, <u>Section 4.1</u> <u>Number</u> be amended to read as follows: The number of Directors which shall constitute the whole Board shall consist of one director for each Share- holder; provided, however, that in the event there shall be more than three shareholders there shall be three (3) directors...</p>	<p>stitute The be v. Each is ships of then in ing til the ly if there ors shall</p>
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be held in the manner provided by statute.

4.3 Powers. The business of the Corporation shall be managed by its Board of Directors which may exercise all such powers of the Corporation and do all such lawful acts and things as are not by statute or by the Articles of Incorporation directed or required to be exercised or done by the Stockholders.

4.4 Place of Meetings. The Board of Directors of the Corporation may hold meetings, both regular and special, either within or without the State of Incorporation.

4.5 First Meeting. The first meeting of each newly elected Board of Directors shall be held at the annual Stockholders'

meeting and no notice of such meeting shall be necessary to the newly elected Directors in order legally to constitute the meeting, provided a quorum shall be present.

4.6 Regular Meetings. Regular meetings of the Board of Directors may be held without notice at such time and at such place as shall from time to time be determined by the Board.

4.7 Special Meetings. Special meetings of the Board may be called by the President on one day's notice to each Director, either personally or by mail or by telephone; special meetings shall be called by the President or Secretary in like manner and on like notice on the written request by two (2) of the Directors.

4.8 Quorum. At all meetings of the Board, two of the Directors shall constitute a quorum for the transaction of business and the act of a majority of the Directors present and voting at any meeting at which there is a quorum shall be the act of the Board of Directors, except as may be otherwise specifically provided by statute or by the Articles of Incorporation. If a quorum shall not be present at any meeting of the Board of Directors, the Directors present at such meeting may adjourn the meeting from time to time, without notice other than announcement at the meeting, until a quorum shall be present.

4.9 Consent Meetings. Unless otherwise restricted by the Articles of Incorporation or these Bylaws, any action required or permitted to be taken at any meeting of the Board of Directors may be taken without a meeting, if all members of the Board or committee consent thereto in writing, and the writing or writings are filed with the minutes of the Board.

4.10 General Authorization of Boards Authority to Issue Stocks and Bonds. The following certificates may be issued from time to time by the Board of Directors: one class of Common stock only. As to such certificates, the Board of Directors is authorized to determine:

- A. the dividend rate;
- B. the price;
- C. the liquidation value and terms; and
- D. the redemption value, terms and conditions.

4.11 Restrictions on the Issuance of Stock. The following restrictions upon the issuance of stock shall apply:

- A. Stock may be issued only to individuals who shall, among other requirements, sign the Redemption - Cross-Purchase - Buy/Sell Agreement of _____, 1983;

B. Stock may be issued to individuals only in transactions which, in the opinion of the counsel for the Corporation, are exempt from registration under federal and state securities laws;

C. Stock may be issued only pursuant to resolution establishing an Internal Revenue Service Section 1244 plan; and

D. Notices reflecting above restrictions letters A and B shall be placed on each stock certificate prior to issuance.

ARTICLE V.

Notices

Whenever, under the provisions of the statutes or of the Articles of Incorporation or of these Bylaws, notice is required to be given to any Director or Stockholder, it shall not be construed to require personal notice unless specifically stated. Rather such notice may be given in writing, by mail, addressed to such Director or Stockholder, at his address as it appears on the records of the Corporation, with postage thereon prepaid, and such notice shall be deemed to be given Five (5) days after the time when the same shall be deposited in the United States mail. Notice to Directors may also be given by telegram or telephone.

Whenever any notice is required to be given under the provisions of the statutes or of the Articles of Incorporation or of these Bylaws, a waiver thereof in writing, signed by the person or persons entitled to said notice, whether before or after the time stated therein, shall be deemed equivalent to such notice. Further, attendance at any meeting shall be deemed a waiver of notice as to that meeting.

ARTICLE VI.

Officers

6.1 Officers. The Board of Directors, within twenty-one (21) days after the annual election of the Directors in each year, shall elect a President, a Vice-President, a Secretary and a Treasurer, who need not be members of the Board. The Board at that time or from time to time may elect more than one Vice-Presidents, Assistant Secretaries and Assistant Treasurers who may or may not be members of the Board. The same person may hold any two or more offices excepting those of President and Vice-President or Secretary, but no Officer shall execute, acknowledge or verify any instrument in more than one capacity. The Board may also appoint such other Officers and agents as it may deem necessary for the transaction of the business of the Corporation.

6.2 Terms. The term of office of all Officers shall be one year or until their respective successors are chosen, but any Officer may be removed from office, with or without cause, at any meeting of the Board of Directors by the affirmative vote of a majority of the Directors then in office. The Board of Directors shall have power to fill any vacancies in any offices occurring from whatever reason.

6.3 Salaries. The salaries and other compensation of all Officers of the Corporation shall be fixed by the Board of Directors.

6.4 President. The President shall be the chief executive officer of the Corporation and shall have responsibility for the general and active management of the business of the Corporation, and shall see that all orders and resolutions of the Board are carried into effect. He shall execute all authorized conveyances, contracts, or other obligations in the name of the Corporation except where the signing and execution thereof shall be expressly delegated by the Board of Directors to some other officer or agent of the Corporation. He shall preside at all meetings of the Stockholders and Directors and shall be ex-officio a member of all standing committees of the Board.

6.5 Vice-President(s). The Vice-Presidents in the order designated by the Board of Directors or, lacking such a designation, by the President, shall in the absence or disability of the President perform the duties and exercise the powers of the President and shall perform such other duties as the Board of Directors shall prescribe.

6.6 Secretary. The Secretary shall attend all meetings of the Board and all meetings of the Stockholders and record all votes and the minutes of all proceedings in a book to be kept for that purpose and shall perform like duties for the standing committees when required. He shall give, or cause to be given, notice of all meetings of the Stockholders and of the Board of Directors and shall perform such other duties as may be prescribed by the Board of Directors or by the President, under whose supervision he shall act. He may execute with the President all authorized conveyances, contracts or other obligations in the name of the Corporation except as otherwise directed by the Board of Directors. He shall keep in safe custody the seal of the Corporation and, when authorized by the Board, affix the same to any instrument requiring it and, when so affixed, it shall be attested by his signature or by the signature of the Treasurer or an Assistant Secretary.

The Secretary shall keep a register of the post office address of each Stockholder. Said address shall be furnished to the Secretary by such Stockholder and the responsibility for keeping said address current shall be upon the Stockholder. The Secretary shall have general charge of the stock transfer books of the Corporation.

6.7 Treasurer - Bond. The Treasurer shall have custody of and keep account of all money, funds and property of the Corporation, unless otherwise determined by the Board of Directors, and he shall render such accounts and present such statements to the Directors and President as may be required of him. He shall deposit funds of the Corporation which may come into his hands in such bank or banks as the Board of Directors may designate. He shall keep his bank accounts in the name of the Corporation and shall exhibit his books and accounts at all reasonable times to any Director of the Corporation, upon application, at the office of the Corporation during business hours. If required by the Board of Directors, he shall give the Corporation a bond in such sum and with such surety or sureties as shall be satisfactory to the Board for the faithful performance of the duties of his office and for the restoration to the Corporation in case of his death, resignation or removal from office of all books, papers, vouchers, money and other property of whatever kind in his possession or under his control belonging to the Corporation.

ARTICLE VII.

Certificates

7.1 Lost Certificates. The Board of Directors may direct a new certificate or certificates to be issued in place of any certificate or certificates theretofore issued by the Corporation alleged to have been lost, stolen or destroyed, upon the making of an affidavit of that fact by the person claiming the certificate or shares to be lost, stolen or destroyed. When authorizing such issue of a new certificate or certificates, the Board of Directors may, in its discretion and as a condition precedent to the issuance thereof, require the owner of such lost, stolen or destroyed certificate or certificates, or his legal representative, to advertise the same in such manner as it shall require and/or to give the Corporation a bond in such sums as it may direct as indemnity against any claim that may be made against the Corporation with respect to the certificate alleged to have been lost, stolen or destroyed.

7.2 Surrender. Upon surrender to the Corporation of a certificate for shares duly endorsed or accompanied by proper evidence of succession, assignment or authority to transfer, it shall be the duty of the Corporation to issue a new certificate to the person entitled thereto, cancel the old certificate and record the transaction upon its books.

7.3 Record Date. In order that the Corporation may determine the Stockholders entitled to notice of or to vote at any meeting of Stockholders or any adjournment thereof, or to express consent to corporate action in writing without a meeting, or entitled to receive payment of any dividend or other distribution or allotment of any rights, or entitled to exercise any rights in respect of any change, conversion or

exchange of stock or for the purpose of any other lawful action, the Board of Directors may fix, in advance, a record date, which shall not be more than sixty (60) days nor less than ten (10) days before the date of such meeting, nor more than sixty (60) days prior to any other action. A determination of Stockholders of record entitled to notice of or to vote at a meeting of Stockholders shall apply to any adjournment of the meeting; provided, however, that the Board of Directors may fix a new record date for the adjourned meeting. Absent Board of Director action, the record date shall be ten (10) days before the date of such meeting.


7.4 Voting. The Corporation shall be entitled to recognize the exclusive right of a person registered on its books as the owner of shares to receive dividends, and to vote as such owner, and to hold liable for calls and assessments a person registered on its books as the owner of shares, and shall not be bound to recognize any equitable or other claim to interest in such share or shares on the part of any other person, whether or not it shall have express or other notice thereof, except as otherwise provided by the laws of the State of Incorporation.

ARTICLE VIII.

Amendments

These Bylaws may be altered, amended or repealed or new Bylaws may be adopted by the Board of Directors at any regular meeting of the Board of Directors or at any special meeting of the Board of Directors if notice of such alteration, amendment, repeal or adoption of new Bylaws be contained in the notice of such special meeting. All such action by the Board of Directors must be approved by a vote in favor by two-thirds (2/3) or more of the Directors then in office.

ADOPTED at Anchorage, Alaska this 19th day of July, 1983, by a vote of 3 to 0 at the initial meeting of the Board of Directors.


PRESIDENT


RECORDING SECRETARY

HAGELAND AVIATION SERVICES

EXHIBIT 3

State of Alaska
Department of Commerce, Community, and Economic Development
Corporations, Business, and Professional Licensing

Certificate of Compliance

The undersigned, as Commissioner of Commerce, Community, and Economic Development of the State of Alaska, and custodian of corporation records for said state, hereby issues a Certificate of Compliance for:

HAGELAND AVIATION SERVICES, INC.

This entity was formed on March 29, 1983 and is in good standing. This entity has filed all biennial reports and fees due at this time.

No information is available in this office on the financial condition, business activity or practices of this corporation.



IN TESTIMONY WHEREOF, I execute the certificate and affix the Great Seal of the State of Alaska effective **July 9, 2021**.

A handwritten signature in cursive script, reading "Julie Anderson".

Julie Anderson
Commissioner

HAGELAND AVIATION SERVICES

EXHIBIT 4

Hageland Aviation Services, Inc.
Plan to Address Needs of Families of Passengers
Involved in Foreign Air Carrier Accidents

(Last updated July 13, 2021)

Hageland Aviation Services, Inc. ("HAS") has adopted this Family Assistance Plan ("Plan") to address the needs of families of passengers involved in an aircraft accident, defined as any aviation disaster regardless of cause or suspected cause that occurs within the United States and that results in any loss of life, as required by the Foreign Air Carrier Family Assistance Act of 1996 (49 U.S.C. § 41313) (the "Act"), as amended.

1. Toll-Free Telephone Number. In case of an aircraft accident, HAS will publicize a reliable, toll-free, direct dial telephone number and will provide suitably trained staff, either employees of the company or of independent contractors to handle calls from the families of all passengers involved in the aircraft accident.

2. Notification of Families. HAS will implement a process for notifying the families of passengers, before providing any public notice of the names of passengers. The notification will be made by either (i) suitably trained personnel; or (ii) the organization designated by the National Transportation Safety Board ("NTSB") under 49 U.S.C. § 1136(a)(2). Such notification will be provided as soon as practicable after HAS has verified the identity of a passenger on the aircraft, whether or not the names of all the passengers have been verified.

3. List of Passengers. HAS will provide, immediately upon request, and will update (based on information available at the time of the request) the names of the passengers aboard the aircraft (whether or not such names have been verified) to the Director of Family Support Services designated for the accident under § 1136(a)(1) of the Act and the organization designated for the aircraft accident under § 1136(a)(2) of the Act.

4. Consultation Regarding Disposition of Remains and Effects. HAS will consult the family of each passenger concerning the disposition of any remains and personal effects of the passenger that are within the control of HAS.

5. Return of Possessions. If requested by the family of a passenger, any of the passenger's possessions under the control of HAS – regardless of its condition – will be returned to the family unless the possession is needed for the accident investigation or any criminal investigation.

6. Unclaimed Possessions Retained. Any unclaimed possessions of a passenger within the control of HAS will be retained by HAS for not less than eighteen (18) months after the date of the accident.

7. Monuments. HAS will consult with the family of each passenger about the construction by HAS of any monument to the passengers built in the United States, including any inscription on the monument.

8. Equal Treatment of Passengers. HAS will treat the families of nonrevenue passengers (and any other victim of the accident, including any victim on the ground) the same as the families of revenue passengers.

9. **Service and Assistance to Families of Victims.** HAS will work with any organization designated under § 1136(a)(2) of the Act on an ongoing basis to ensure that families of all passengers receive an appropriate level of services and assistance following an accident involving HAS.

10. **Compensation to Service Organizations.** HAS will provide reasonable compensation to any organization designated under § 1136(a)(2) of the Act for services provided by the organization.

11. **Travel and Care Expenses.** HAS will assist the family of any passenger in traveling to the location of the accident and will provide for the physical care of the family while the family is staying at such location.

12. **Resources for Plan.** HAS will commit sufficient resources to carry out this Plan.

13. **Training.** HAS will provide adequate training to its employees and agents to meet the needs of survivors and family members following an accident.

14. **Consultation.** In the event that HAS volunteers assistance to United States citizens within the United States with respect to an aircraft accident outside the United States involving any loss of life, HAS will consult with the NTSB and the U.S. Department of State on the provision of such assistance.

15. **Notification Concerning Liability for Manmade Structures.** In the case of an accident that results in any damage to a manmade structure or other property on the ground that is not government-owned, HAS will promptly provide notice, in writing, to the extent practicable, directly to the owner of the structure or other property about liability for any property damage and means for obtaining compensation. At a minimum, the written notice shall advise an owner to (1) contact the insurer of the property as the authoritative source for information about coverage and compensation; (2) not rely on unofficial information offered by HAS representatives about compensation by the HAS for accident-site property damage; and (3) obtain photographic or other detailed evidence of property damage as soon as possible after the accident, consistent with the restrictions on access to the accident site.

16. **Access to NTSB Proceedings.** In the case of an accident in which the NTSB conducts a public hearing or comparable proceeding at a location greater than 80 miles from the accident site, HAS will ensure that the proceeding is made available simultaneously by electronic means at a location open to the public at the origin city and destination city of the HAS flight if that city is located in the United States.

HAGELAND AVIATION SERVICES

EXHIBIT 5



July 15, 2021

Mark Atwood

Direct Phone 202-463-2513
Direct Fax 202-640-5328
matwood@cozen.com

Docket Management Facility
U.S. Department of Transportation
West Building, Ground Floor
Room W12-140
1200 New Jersey Avenue, SE
Washington, DC 20590

**Re: Hageland Aviation Services, Inc. Summary of Passenger Manifest
Information Collection Procedures (Docket DOT-OST-1998-3305)**

Dear Sir or Madam:

Hageland Aviation Services, Inc. ("HAS") files the enclosed statement summarizing how it will collect passenger manifest information required by 14 C.F.R. Part 243, and how it will transmit the information to the Department of State in the event of an aviation disaster that involves a flight segment operated by HAS to or from the United States.

Please note that company contact information has been redacted from the enclosed statement. The 24-hour telephone number for HAS operations center has been provided to the National Transportation Safety Board by separate correspondence.

Please contact the undersigned if you have any questions.

Sincerely,

COZEN O'CONNOR

A handwritten signature in blue ink, appearing to read 'Kathryn A. Sobotta'.

Mark Atwood
Kathryn A. Sobotta

Counsel for
Hageland Aviation Services, Inc.

Enclosure

Hageland Aviation Services, Inc.
Summary of Passenger Manifest Information
Collection Procedures

Pursuant to 14 C.F.R. Part 243, Hageland Aviation Services, Inc. ("HAS") provides the summary below regarding its procedures for collecting passenger manifest information for flights operated to or from the United States and to transmit that information to the U.S. Department of State following an aviation disaster that involves a flight segment operated by HAS to or from the United States.

- 1) For covered flight segments, HAS will:
 - (a) collect, or cause to be collected, the full name for each passenger who is a U.S. citizen. U.S.-citizen passengers for whom this information is not obtained shall not be boarded on HAS flights;
 - (b) solicit, or cause to be solicited, a name and telephone number of a contact from each passenger who is a U.S. citizen; and
 - (c) maintain a record of the information collected.
- 2) Information on individual passengers will be collected before each passenger boards the aircraft on a flight segment operating to or from the United States.
- 3) The information will be kept until all passengers have disembarked from the aircraft on a flight segment operating to or from the United States.
- 4) The contact information collected will be kept confidential and released only to the U.S. Department of State, the National Transportation Safety Board (upon NTSB's request), and the U.S. Department of Transportation. The contact information may also be released to other governments or governmental agencies that have an independent, legal right to obtain this information.
- 5) The contact information collected will only be used by HAS for notification of family members or listed contacts following an aviation disaster. The information will not be used for commercial or marketing purposes.
- 6) HAS will inform the Managing Director of Overseas Citizen Services, Bureau of Consular Affairs, and the U.S. Department of State immediately upon learning of an aviation disaster involving a flight segment to or from the United States operated by HAS.
- 7) HAS will transmit a complete and accurate compilation of the information collected to the U.S. Department of State as quickly as possible, but not later than 3 hours, after

HAS learns of an aviation disaster involving a flight segment to or from the United States operated by HAS.

8) Upon request, HAS will transmit a complete and accurate compilation of the information collected to the Director, Family Support Services, National Transportation Safety Board.

9) [REDACTED], whose telephone number is [REDACTED] and e-mail is [REDACTED], is the contact person at HAS who is available at any time the airline is operating a flight segment to or from the United States, and can be consulted concerning the passenger and contact information gathered.

HAGELAND AVIATION SERVICES

EXHIBIT 6

Vance Sasinowski 4620 E 113th Ave, Anchorage, AK 99516

Flight Experience:

Total Time Alaska	21,220	Turbo Prop	13,700
Multi Engine	10,500	Single Engine	10,700
Sea Plane	1,350	Tail Wheel	1,520

Work History:

2020-Present Rambler Air

-Rambler Team Member-Chief Pilot:

Duties are all encompassing and include developing and initiating a strong team concept for all employees, company concepts and procedures, and standard business models for the airline. Duties also include the hiring, training, and supervision of the flight department team and their standards, pilot currency, schedules, and moral.

1997-2020 Ravn Alaska-Hageland Aviation Services.

- Captain of the following aircraft, BE1900, C406, C208, C207, C206, C172. As a captain in this setting, I was very much a customer agent as well. Interaction with the public was direct and full.
- Check airman: Oversee pilot quality and qualifications of line staff, provide checkrides and line checks.
- Flight Instructor: Provide initial and ongoing aircraft specific flight training and special topic training.
- Ground Instructor: Give ground lessons in Aircraft Systems and performance, regulations, and ADM.
- Lead Pilot: Provide supervision, guidance, and supervision to Shift Pilot Staff, and liaison to Chief Pilot.
- Station Manager: Supervised 125 employees. Oversaw the operation of 60-110 flights daily.

Responsibilities were vast and encompassed everything from hiring all staff, supervising all duties with ramp agents, ticket agents, reservation agents, operations staff, building maintenance staff, vehicle maintenance staff, and work tightly with the flight and aircraft maintenance crews. Acted as the main marketing point for our location which service 37 villages. Developed freight service system that increase freight revenue by 700% and other station revenue increase from 7.2m to 19m yearly.

1999 summer/fall season Inland Aviation, while not at Hageland.

- Captain: Helio Courier 295,395, C207, C172. Flew hunters and fisherman in and out of remote camps with float equipped airplanes, as well as remote strips on wheels

1992-1996 North Star Hospital Director of Recreational Therapy, After Care cdnr.

Education- Bachelor's Degree, Central Michigan University, 1991

Other Aircraft Flown: Aeronca Chief, 11CC, Aeronca Champ7AC, Floats and Skiis, Aeronca Sedan, Piper PA12, PA18, Piper Arrow, Beech Travel Air, DHC-2

Contact- vancesasinowski@yahoo.com 907-441-1606

LUKE HICKERSON

(907) 350-7768

1505 W 13th Ave. Anchorage, AK 99501.

LukeHickerson@gmail.com

**RATINGS/
CERTIFICATES**

Airline Transport Pilot: AMEL
Type Ratings: BE-1900, DHC-8, B737
Commercial Pilot: ASEL, with Instrument
FAA First Class Medical Certificate

FLIGHT

Total Time	11570	Multi Turbine PIC	2693
Pilot in Command	10268	Total Turbine	7020

HOURS**EXPERIENCE**Ascent Global Logistics – Rambler Air

VP of Operations – Director of Operations for Part 135 On-Demand and scheduled passenger service.

November 2020 - Present

Alaska Airlines, Seattle, WA

First Officer on the Boeing 737 for Part 121 scheduled carrier.

December 2018 – Present (Currently on 2 year leave)

Ravn Alaska, Anchorage, AK

April 2003 – December 2018

Corvus Airlines dba Ravn Alaska

First Officer on De Havilland Dash 8 for FAR Part 121 scheduled passenger carrier. April 2018 – December 2018

Hageland Aviation Services dba Ravn Alaska .

Chief Pilot. February 2014 – June 2015

Director of Operations. July 2015 – April 2018

Hageland Aviation & Era Aviation Services dba Ravn Alaska

Pilot in Command on Cessna 207/208, Reims-Cessna F406, Beechcraft 1900 for FAR Part 121 & Part 135 on-demand cargo & passenger carrier. Cessna 208 Instructor & Check Pilot April 2003 – January 2014

EDUCATION

In the process of completion: Bachelor of Science Degree, *Aviation Professional Pilot*
Utah Valley University, Orem, UT

VOLUNTEER

Former Board of Director for the Alaska Air Carriers Association & Chairman of the Joint Safety Committee, Volunteer at *Breaking the Cycle: Suicide Prevention Program*

WILLIAM J ROCKWELL JR

Personal Statement

In addition to my skills as a mechanic, I've held several leadership positions in aircraft maintenance (QA, Planning, MOC) . In my leadership roles I have come to understand the economics of the aircraft maintenance industry and more importantly the tradeoffs. I am a problem solver and am prone to action. I lead by example using metrics to hold my team accountable. I act quickly and thoughtfully to achieve the needed results.

CORE COMPETENCIES

- Strong Leadership
- Organization and Scheduling
- Aircraft Maintenance & Repair
- Airworthiness
- Continuous Improvement
- Lean Process Management
- Troubleshooting
- Computer Repair
- Computer Network Management
- Federal Aviation Regulations
- Budget Management

Experience

Rambler Air

Director of Maintenance

Anchorage, AK

October 2020 – Present

Served as the 14 CFR Part 119.69 manager as Director of Maintenance responsible for the continuous maintenance and constant airworthiness of the company fleet, providing constant surveillance and guidance for the maintenance organization. Develop policies and procedures to govern the maintenance organization to ensure compliance with relevant regulations.

Ravn Air Group

Independent Contractor

Anchorage, AK

May 2020 – October 2020

Served as an independent contractor for Ravn Air Group to oversee the successful transfer of assets to buyers during bankruptcy liquidation. Worked directly with the FAA to ensure the proper transfer of aircraft to new buyers. Worked with buyers to ensure the complete transfer of aircraft records and aircraft as outlined in the sales agreements.

Vice President of Maintenance

August 2018 – April 2020

Served as an officer for Ravn Air Group and the 14 CFR Part 119.69 manager as Director of Maintenance responsible for the continuous maintenance and constant airworthiness of the company fleet. Provided constant surveillance and guidance for the maintenance and stores departments throughout the RavnAir Connect system.

Aircraft Maintenance Operations Manager,

Dec 2014 – August 2018

Developed policies and procedures to build and implement Alaska's first maintenance control department for the largest part 135 scheduled air carrier in the state. Supervise the maintenance control center and administer the maintenance controllers. Assume the responsibilities of the Director of Maintenance as needed.

Successfully negotiated contracts with Pratt and Whitney Canada for increased overhaul limits for PT6 engines within the Ravn fleet.

Maintenance Planner

Dec 2013 - Nov 2014

Planned and coordinated scheduled maintenance checks for a fleet of 57 aircraft. Communicated with maintenance stations to ensure parts and tooling were available prior to scheduled checks. Communicated with vendors for the scheduling and completion of turbine engine overhauls and hot section inspections. Planned and developed bridging and conformity inspections for adding additional aircraft to the company fleet.

QA Inspector

Apr 2012 – Dec 2013

Reviewed aircraft maintenance records for accuracy and completeness. Performed data entry and verification of digital records in the maintenance tracking software. Communicated with the software provider regarding any system errors, software changes, or data inconsistencies. Setup and trained new users on the maintenance tracking software.

Lead Aircraft Maintenance Technician

Oct 2008 – Apr 2012

Supervised a team of aircraft maintenance technicians during scheduled inspections. Ensured proper completion of all paperwork generated during the shift.

Peninsula Airways**Production Supervisor**

Anchorage, AK

October 2005 – October 2008

Assumed control of the quality and quantity of all work performed on assigned shift. Performed employee performance evaluations. Ensured compliance with company policies and procedures. Single point of contact for all maintenance on assigned shift. Successfully managed two maintenance crews for line maintenance and heavy check maintenance on the SAAB 340 aircraft resulting in improved turn times and higher reliability.

Education

2012-2017	University of Alaska Anchorage	Palmer, AK
Associates of Applied Science Degree in Computer Networking Technology.		
1997-1998	National Aviation Academy	St Petersburg, FL
Specialized Associates Degree in Aviation Maintenance Technology.		
6/19/2000 – 6/30/2000	Honeywell Aerospace Academy	Phoenix, AZ
TPE331 Line Maintenance. 65-hour TPE331 Factory Engine training course		
7/22/2002 – 7/26/2002	General Electric	Anchorage, AK
General Electric CT7-9 Line Maintenance		
7/19/2004 – 7/30/2004	Flight Safety	St. Lewis, MO
SAAB SF340 A/B Initial		

Skills

Proficient with Federal Aviation Regulations relevant to Part 121 and Part 135 operations.
Proficient with all company manuals and procedures.
Proficient with Microsoft Windows® operating systems and Microsoft Office.
16 year's Supervisory experience starting from a lead AMT and processing to my current position as Vice President of Maintenance.

***Personal
Interests***

- Avid outdoorsmen, enjoy hiking, hunting and shooting
- Personal Computer enthusiast, including building high end performance-based gaming machines
- Helping others with IT solutions, computer problems, and general "how to" on computer systems

REFERENCES AVAILABLE UPON REQUEST

CERTIFICATION

The contents of this response letter and the exhibits attached thereto are true and correct to the best of my knowledge and belief. Pursuant to Title 18 United States Code Section 1001, I Tom Stenglein in my individual capacity and as the authorized representative of the applicant, have not in any manner knowingly and willfully falsified, concealed or failed to disclose any material fact or made any false, fictitious, or fraudulent statement or knowingly used any documents which contain such statements in connection with the preparation, filing or prosecution of the application. I understand that an individual who is found to have violated the provisions of 18 U.S.C. section 1001 shall be fined or imprisoned not more than five years, or both.

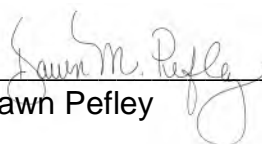


Tom Stenglein
President and CEO

CERTIFICATE OF SERVICE

I hereby certify that I have this date served a copy of the foregoing by electronic mail upon the following:

Tatonduk Outfitters, Limited d/b/a Everts Air Alaska reverts@evertsair.com


Dawn Pefley

Dated: July 27, 2021